

# Public Document Pack

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24 January 2023

Dear Member,

**West Sussex Health and Wellbeing Board - Thursday, 26 January 2023**

Please find enclosed the following document(s) for consideration at the meeting of the West Sussex Health and Wellbeing Board on Thursday, 26 January 2023 which was unavailable when the agenda was published.

<b>Agenda No</b>	<b>Item</b>
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<b>12.</b>	<b>Integrated Care System (ICS) Update</b> (Pages 3 - 8)
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Presentation to be provided at the meeting updating on ICS Partnership Planning.

Yours sincerely

Tony Kershaw  
Director of Law and Assurance

**To all members of the West Sussex Health and Wellbeing Board**

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**West Sussex Health and Wellbeing Board  
Integrated Care System Update:  
Partnership Planning Focus**

26 January 2023

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# ICS Update: Partnership Planning Focus

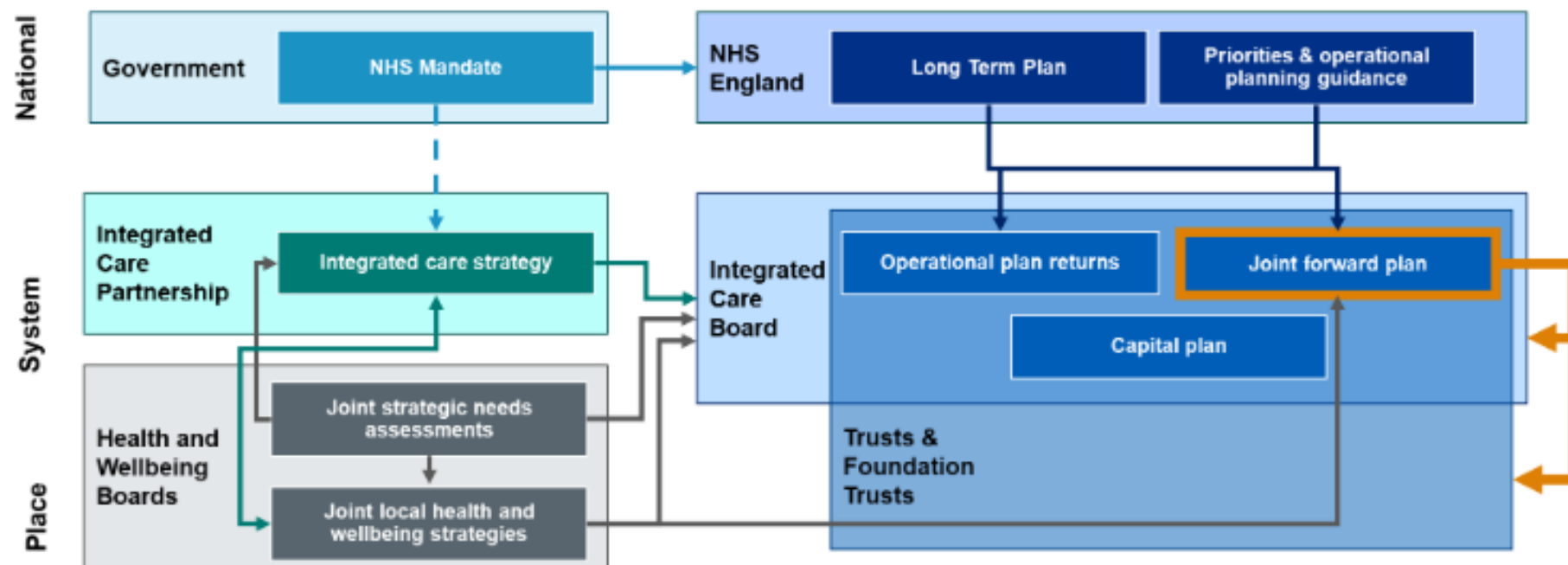
- The Sussex Integrated Care Strategy was approved by the Sussex Health and Care Assembly in December 2022
- NHS England has since published planning guidance for developing a five-year 'Joint Forward Plan' as well as NHS Operating Plan Guidance for 2023-24.
- This update provides the HWB with a summary of how the ICS and West Sussex place proposes to approach these planning processes, including the national, system and local drivers for prioritisation
- HWB is asked to consider how it wishes to work with the health and care partnership, to ensure the focus of plans aligns with the Joint Local Health and Wellbeing Strategy

# Three Plans - Guide

1. **The Joint Forward Plan (JFP).** This is where the Sussex Integrated Care System will describe how it will arrange and deliver services to deliver the shared system priorities set out in the Sussex Health and Care Strategy, over the next five years. The first year of the JFP will also capture the priorities of the 2023-24 NHS Operating Plan
2. **The 2023-24 NHS Operating Plan (NHS OP).** This is a 1-year plan for local NHS services in Sussex, describing activity volumes, service performance and quality targets and financial allocations. NHS organisations are accountable for delivery against this plan.
3. **The West Sussex Place-Based Health and Care Partnership Plan.** The place-based plan describes how the West Sussex Health and Care Partnership is delivering local transformation programmes driven by population health needs and priorities set out in the West Sussex Joint Local Health and Wellbeing Strategy. In addition to local transformation priorities, the place based plan also captures where activities from the **JFP** and the **NHS OP** should be delivered at Place (West Sussex).

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# Planning Drivers



## In developing the Joint Forward Plan, an ICB must:

- engage with persons it considers appropriate and with those people for whom it has responsibility
- Provide each Health and Wellbeing Board a draft of the plan and consult the Health and Wellbeing Board on whether the plan takes proper account of the health and wellbeing strategy

## Joint Forward Plan Timescales

- For this first year, the date for publishing and sharing the final plan with NHS England is **30 June 2023**.
- Process for consulting on a draft (or drafts), should be commenced with a view to **producing a version by 31 March**, but recognise that consultation on further iterations may continue after that date

## NHS Operating Plan Timescales

- Draft submission due w/c 20<sup>th</sup> Feb
- Final submission w/c 27<sup>th</sup> Mar

## West Sussex Health and Care Partnership Plan

- The West Sussex Health and Care Partnership should aim to review and refresh the Place-based Plan by March 2023, to agree and ensure the focus within the transformation priorities align with the system and HWB priorities.

# System & Place Planning Priorities

## Integrated Care Strategy Delivery Priorities

The key areas of focus in the strategy are:

- **Place and Integrated Community Teams**
- **Digital and Data**
- **Workforce**

In addition, to enable delivery across all our plans, there is a need for us to develop strong **Clinical Leadership** across the system, as well as to continue our focus on addressing **health inequalities** and managing our **finances** in a sustainable way.

## NHS Operational Priorities

There are areas of the planning guidance where work is already underway which will enable us to deliver the objectives, and others where we are already achieving the target and believe we will continue to do so. However, there are areas that require significant focus for us to achieve and these will be an operational priority for us going into next year. These are:

- **Urgent and Emergency Care**
- **Planned Care**
- **Primary Care**
- **Discharge**

## West Sussex Health and Care Partnership Place-based Plan Priorities

The West Sussex Health and Care Partnership have the three agreed priorities: Addressing Health Inequality; Integrating Models of Care; and Transforming & Restoring Services Together. To deliver these, our current Place-based Plan describes five transformation programmes within the following agreed population health priorities:

- **Adults & Older People**
- **Children & Young People**
- **Mental Health**
- **Learning Disabilities and Neurodevelopmental access**
- **Health Inequalities and the Wider Determinants of Health**

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# For HWB Consideration

## Prioritisation and Focus

- There is a lot to deliver within the priorities, so we will need to agree what the **focus** of the work needs to be, using the limited resources we have to the best effect.
- We should ensure that the focus in the plans is aligned with the priorities set out in the JFP, NHS OP and the Joint Local Health and Wellbeing Strategy, and the priorities that the Health and Care Assembly have approved in the Sussex Integrated Care Strategy

## The Role of the HWB

- The HWB is asked to consider how it would like to work with the ICS and the West Sussex Health and Care Partnership to oversee the planning process, and the delivery of plans:
  - ICS Transformation Priorities – Workforce, Digital & Data, Place & Integrated Community Teams
  - NHS Operating Plan Priorities – Urgent & Emergency Care, Planned Care, Primary Care, Hospital Discharge
  - Joint Local Health and Wellbeing Strategy - Place-based Plan

## Links to National Planning Guidance

[Guidance on developing the joint forward plan](#)

[2023/24 priorities and operational planning guidance](#)

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